BoD April 2011 Typed by HQ: 1 June 2011 Approved by Pdt: 18 July 2011 Distributed by HQ: 19 July 2011



# INTERNATIONAL CANOE FEDERATION (ICF) BOARD OF DIRECTORS Minutes of the Meeting

Paris, France 15 & 16 April 2011

The information contained in this document is confidential and strictly for personal use of the members of the ICF Executive Committee and the ICF Board of Directors only.

BoD April 2011 Typed by HQ: 1 June 2011 Approved by Pdt: 18 July 2011 Distributed by HQ: 19 July 2011

#### Participants:

José Perurena López	ICF President	Branko Lovric	Continental Representative Europe
Istvan Vaskuti	1 Vice President	Seif Patwa	Continental Representative Africa
Richard Fox	2 Vice President	Victor G. Ruiz	Continental Representative America
Joao Tomasini Schwertner	3 Vice President	Mario Santos	Continental Representative Europe
Luciano Buonfiglio	Treasurer	Irina Siraeva	Continental Representative Europe
Simon Toulson	Secretary General	Frank Garner	Chair Canoe Sprint
Helen Brownlee	President OCA	Jean Michel Prono	Chair Canoe Slalom
Joao Manuel Da Costa Alegre	President CAC	Jorn Cronberg	Chair Canoe Marathon
Albert Woods	President ECA	Jens Perlwitz	Chair Wildwater Canoeing
Charles H. Yatman	President COPAC	François Ryffel	Chair Dragon Boat
Maree Burnett	Continental Representative Oceania	Lluis Rabaneda i Caselles	Chair Canoe Freestyle
Kee-Huat Chua	Continental Representative Asia	Greg Smale	Chair Canoe Polo
Ahmad Doniamali	Continental Representative Asia	Donald McKenzie	Chair Medical and Antidoping
Cecilia Farias	Continental Representative America	Pierpaolo Ferrazi	Chair Athletes (ABSENT)
Kee-Heung Lee	Continental Representative Asia	John Edwards	Chair of Canoeing for All

# Welcome by French National Olympic Committee President – Dennis Masseglia

The French NOC President welcomed the ICF Board Members to Paris and acknowledged the importance of the French Canoe Federation (FFCK) to the French Olympic Committee.

The goal of the FFCK is to be present in all aspects of the sport, and the French NOC strongly supports the FFCK in it goals. As proof of this support, the French NOC chose to support the candidature of France's Canoe Slalom Olympic Champion Tony Estanguet (FRA) for the next election of the IOC's Athlete Commission.

He congratulated ICF President José Perurena López on his IOC nomination and wished the Board Members success in their meeting.

#### **ICF President's Welcome**

The President thanked Mr Masseglia and welcomed the BoD to Paris. Eighteen National Federations took part in the Bidding Process and almost all of them were there to present their bids today. This was the first time 18

Federations had come together to bid for an ICF event.
APPROVAL OF MEETING MINUTES OF ISLE DE LA TOJA, SPAIN -
OCTOBER 2010
The minutes were approved by the BoD.
Report – ICF President
After the ICF Congress in Spain, there were three major actions taken:
<ul> <li>The inclusion of Paracanoe in the sport programme of Rio 2016. A great achievement for the ICF.</li> </ul>
<ul> <li>A new canoe discipline had been added to the 2013 World Games in Colombia.</li> </ul>
<ul> <li>Master Games 2011 in Torino Italy (for Europe) including Marathon and Sprint. The ICF President was on the Executives of the Masters and World Games and would continue to promote Canoeing.</li> </ul>
Participation in SportAccord, London. The ICF President had been told that he was nominated for IOC Membership. This was another step in improving the political exposure of the ICF.
ICF Governance Review was proposed to be setup and presented at the next ICF Congress with regular review from the BoD. There was a need to employ an external agency or assistant for this working group. The group would be setup immediately to start work on objectives, questionnaires and briefing paper.
Secretary General Report
The 2011 Planet Canoe had been published.
The ICF Rule Books were printed and distributed also.
ICF Headquarters: staff changes Joanna Greenfield had left the ICF with Lerina Bright joining the team. Simon Catterall had resigned to join the NZL Navy. The office was functioning well, however, disruption was expected with the staff changes.
Two main topics were highlighted:
1. TV & Broadcasting – Television for World Cups & World Championships this year
A tender was held for the ICF's TV plan for 2011. There was massive interest from broadcasters from all over the world and eventually 14 were accepted

trom	maior	companies.
nom	major	oompanico.

The tenders were reduced based on experience, price, equipment and production plans. Six bids were given to the ExCo to decide upon. The ExCo decided on three companies that were mainly based on their lower costs. Finally Migoo TV from France was selected by the ExCo.

ICF had contacted world broadcasters with a positive response shown in the TV programmes. The goal was to have 10 countries to take all 7 World Cups and this would cover satellite costs. The BoD was urged to contact their National Broadcaster to see if their local markets could be interested in the 2011 package. Orange France, ESPN 3, Eurosport, Brazil sports had all agreed to take the programmes.

The ICF would trial webstreaming for all World Cups based on an EBU encoding system ensuring high quality pictures. This would be on the ICF website.

Due to programming issues the Canoe Sprint World Championships were struggling for interest from TV companies. The German TV was problematic and the ICF was trying to repair the relationship in this important market for Canoeing.

Sec Gen & In addition, Canoe Slalom World Championships struggled for TV coverage in many cases because it clashes with US Open Tennis. This would be discussed for future dates with the Chair.

#### 2. ICF Integrated Database

ICF negotiated with 4-5 companies for this project. The database was necessary because the old one was corrupted. The process had been delayed by six months but finally, MSL from Spain was selected. Problems in activation had occurred with MSL. They would visit Lausanne but it was now unlikely entries for World Cups would be using this system.

The French system maybe purchased to be used for this season's events before the MSL system is ready.

It was recommended that one member be delegated from each technical committee to work with MLS which may increase the pace of work.

## 1<sup>st</sup> Vice President

He attended the Budapest Congress for Sport and contributed to the discussion of the role of IFs in Sport.

He had overseen the Development Programme with Csaba Szanto and finalised the programme.

CSL Chair

Nov 2011

He had been involved in the organisation of the World Championship in Szeged. Participation looked good and confirmed entries were promising. 2<sup>nd</sup> Vice President Report Showcased a website demonstration with capabilities to harmonise information for 2011 World Cups. Cost to the ICF for this additional website for 2011 events was €4000 Euros plus some supplementary costs estimated at below 500 Euros. The view was that the additional platform would raise the profile of the sport. The Board agreed to the project moving forward. Report - 3<sup>rd</sup> Vice President Visited World Games and Cali Organising Committees in February. The Brazilian Canoe Confederation had enjoyed the new support of the Brazilian Paralympic Committee (CPB) after the ICF had been approved a member to the IPC. The Brazilian Canoe Confederation would receive money to support activities for Paracanoeing from the CPB. The 3rd Vice President had also been working closely with COPAC on the preparations for the Pan-American Games.

Treasurer's Report	
Held two meetings with the President and General Secretary as the Financial Committee. Also had a meeting with the manager of the ICF's bank to discuss the financial future of the Federation because of the current economic climate.	
Continentals budget were increased as requested. Paracanoe proposal was accepted by the BoD. The Paracanoe activities would be paid using the Development Programme budget.	
Some Canoe Polo financial items did not seem to match the Chair's accounts. A detailed financial report would be available in July 2011 with these corrections included.	
It was noted that Africa had received their total allocation of financial support from the ICF.	
Canoe Sprint Committee – Frank Garner	
Standardising the Canoe Sprint programmes for World Cups had been well received by teams.	
The Continental officials training programme was progressing well. When conducting national courses it was recommended to organise locally but invite other continental level officials in order to benefit the region and manage budgets effectively.	
Explanation was given about the toolkit being developed called SECOP – including Event Management, Coaching Development Programmes and Officials Development Programme. This was seen as very useful for the development of the discipline.	
The ITO's for 2011 events were approved by the BoD and published on the ICF website.	
Chairman requested that two experts on the committee continue their roles for two more years. The BoD approved the request.	
For 2011 the CSP committee would allow crew members to be replaced after the 200m heats in the Relay events, if approved by Competition Committee.	
Canoe Slalom Committee – Jean Michel Prono	
The ITO list for 2011 events was approved by the BoD. The Committee was trying to find a female course designer that is an athlete. Should this occur	

Concern was raised over roles of Chair having more than one responsibility (eg Course design, Chief Judge). It was explained that this was not an issue as the roles were separate and did not conflict.	
Clarification was requested on whether an athlete could enter U23 and Junior competitions at the same event. At this time the CSL Committee said it was ok for an athlete to enter both. Further analysis would be completed by the Committee.	
Wildwater Canoeing Committee – Jens Perlwitz	
The discipline could be included as a demonstration event in Slalom events after a major race using slalom boats without any gates. Discussions with Americas and Africa to start such races would be held with the Chair.	
There are two Wildwater Championships in Augsburg and Czech Republic and both Organising Committees were planning development programmes. The Chairman asked ICF to support these programmes from its Special Activities budget. The BoD awarded a total of Ten thousand Euros to Development Programme over two years for Wildwater.	
Canoe Marathon Committee – Jørn Cronberg	
The Committee had identified various tracking systems and was working with ICF HQ to assess how this could be achieved. The Swisstiming option was useful and the Committee would like to be part of any progress on this issue.	
There was one World Cup (proposed to move end of May) and European Championships (proposed to move end of June) with careful attention so that would avoid major events.	
Classic Marathon series was underway but the announcement of races and results needed to be improved. This was seen as a good way to link general participation with elite canoeing.	
ICF HQ had not received any prize money from organisers yet and was concerned as they would have to start giving this to winning athletes. This would be followed up with the organisers.	
Canoe Polo Committee – Greg Smale	
Canoe Polo had launched a newsletter that gives discipline great exposure.	
The introduction of the shot clock had been received very well. Some countries had introduced at lower levels of competition and perhaps 60	

seconds could be too long for women's events.	
There was a concern about the preparations for the 2012 ICF Canoe Polo World Championships in Spain if the President could assist this would be useful.	
Support was needed in Columbia and equipment was being sent but they needed to also work themselves to develop the discipline.	
Dragonboat Committee – Francois Ryffel	
Dragonboat workshops for coaches in Kiev and Malaysia were being held. Preparations for the World Championships in Toronto were progressing well.	
IDBF had sent a letter to IOC to be recognised. IOC's answer was clear that they only recognise the ICF. The problem the IDBF is facing now was that more associations were joining the ICF.	
The ICF HQ would promote the recent successful events and future Dragonboat initiatives.	
Canoe Freestyle Committee – Lluis Rabaneda	
CFR ran a judging seminar in the USA and10 judges were selected from North America and 1 European judge.	
A demonstration event of Canoe Freestyle was scheduled for the Barcelona Boat show using a pool which would promote canoeing generally and could bring more coverage for the ICF in terms of TV and media.	
Requested that a letter be issued to the ICF Junior World Champion who was in a terrible accident and hoped his recovery would be swift.	
The Appendix for squirt freestyle had been modified and was approved for the World Championships 2011.	
The ICF Board agreed to pay 10,000 Euros for development of the discipline at the 2011 World Championships.	
Ocean Racing Committee – Mario Santos	
The ICF President had spoken to officials at SportAccord to see if it was possible to include the discipline in the Beach Games in 2015. So far this had not been positively received. Lobbying would continue. There was a need to cooperate with the Va'a Federation for competitions, however their management structure was limited and perhaps ICF needed to help for competitions until established better. Concern was expressed over the low participation of wamen in the diaginline.	

the low participation of women in the discipline.

It was agreed to hold a World Championships in 2013 and to encourage organisers to be part of the World Series so it becomes more established.	
Medical Committee – Donald McKenzie	
Request to add one new member to the Doping Committee Dr. Catherine Gaffy (AUS) a sport physician. BoD Approved the motion.	
Positive cases were down from last year (Oct 2010). Filling failures and whereabouts had resulted in 2 athletes with missed tests and one athlete currently in dispute. TUE requests were down, this could be due to WADA change in rules for asthma drugs.	
Anti-Doping Budget was not enough. ICF budget had increased doubled but anti-doping budget had not changed. ICF was spending much less on anti- doping programme and Chairman would like ICF to address this.	
Anti-Doping Education for Juniors would be implemented this year at events using Pure Paddling programme. If successful would implement for Senior athletes.	
Athletes Committee – Pierpaolo Ferrazi (Not Present)	
The Chairman position was discussed as it should be someone with time to dedicate to the position. Update was given on two female athletes approved to the Athletes' Committee Jana Dukatova (SVK) and Hannah Davis (AUS).	
Tony Estranguet (FRA) and Antonio Rossi (ITA) were candidates to become IOC Athlete Committee representatives at London 2012. The problem was that IOC rules only allowed one per sport to be selected.	
Canoeing for All Committee – John Edwards	
Investment had been successful Canoeing was the only sport to get the thumbs up on classification from the IPC.	
ICF Headquarters thanked for their hard work and dedication to Paracanoe activities.	
More work had to be done on classification and the rules for Paracanoeing. It was seen that NFs would quickly bypass ICF in terms of expertise. It was suggested to organise a Paracanoeing conference in 2013.	

### AFRICAN CONTINENTAL REPORT

In addition to the written report:

- CAC had proposed to ANOCA to start African Beach Games in 2012. Good position for Ocean Racing to enter.
- Organising Committee in Maputo wished to drop 7 sports because of financial constraints. CAC would like a letter to be given to them to support Canoeing in the Games from the ICF. Letter was provided.

To ensure the quality of the event at the All African Games, which would be an Olympic Qualifier, it would require official ICF support to develop the course, the expected cost would be a minimum of €20K Euro. In addition the support of French experts would need to be paid as well from ICF Development funds. The BoD approved the proposed budget.

#### AMERICAS CONTINENTAL REPORT

Americas needed more guidelines on organising competitions. COPAC was concentrating on this matter and wanting to work on best practices around competitions to be held in the Americas in the future. COPAC was looking for ICF cooperation to assist interested potential organisers and to include these groups into ICF Observers and organisers programme.

With the support of Mr Risto Lehtinen and Mrs Cecilia Farias from the CSP Committee, a programme of 'tailored' seminars had been devised with the aim of supporting Guyana Canoe Federation. The acceptance from the Federation was still pending. The programme involved teaching how to develop a club, organise competitions, qualifying coaches and officials and other related topics.

COPAC's ultimate goal was to put the Americas in top position not only for medals but for organising major ICF events with best practice techniques for future organisers. COPAC were aware that ICF has such programmes but the beneficiaries of ICF program were current organisers, whereas the school would be for aspiring candidate cities.

COPAC elections would be held 26 October 2011. Certain elected positions would be voted on during the COPAC Congress. COPAC Board Members that take ICF BoD places would be determined then.

A discussion over the course in Mexico for the Pan-American Games occurred. The Canoe Sprint Chair in co-operation with COPAC would visit the site to determine that everything was in order for the event as it was an Olympic Qualifier.

# ASIA CONTINENTAL REPORT

Main project for the region was the Asian Games. Successful 2010 Asian

Games but problem with Canoe Slalom event. Entry numbers were very low. Next Asian Games in Incheon Korea ACC and ICF focus should be to ensure both disciplines included in the Games.	
Would like to host paracanoe Championship in Asia, the goal is to give opportunities to all these athletes to prevent obstacles.	
Whitewater course development discussion in Singapore but Government had concerns over water quality. In Singaore efforts were focused on Canoe Marathon World Championshuips. Singapore Airlines have become sponsor for Canoe Marathon Championship.	
EUROPE CONTINENTAL REPORT	
There was an informal discussion about the number of race lanes put on the table by the Swedish Canoe Federation at the recent European Congress. Vote was cast by 31 countries on the number of lanes and 26 were in favour of 9 lanes.	
OCEANIA CONTINENTAL REPORT	
Oceania had done a lot of work with Paralympic Games including lobbying from the region for canoe inclusion in the Games.	
For the Commonwealth Games Oceania had spoken with the President of Gold Coast and he is aware of the canoeing infrastructure is in place to host event successfully. 2011 had seen successful Oceania Championships and International Cane competitions in Australia and New Zealand.	
Problem with Pacific is no activity without equipment and the continent needed to get boats to the members. A number of new ICF Pacific members had no equipment at the present time.	
WOMEN'S COMMISSION	
The Women's Committee had a good meeting the day before.	
Need to be aware that a balance of men and women is a good thing. Africa and Asia need to increase their female representatives in the Continental associations.	
ITO's for Canoe Sprint was well represented by women but other disciplines need to improve their gender equity. Women's equity should be looked at during the governance review of the ICF.	
The Women's Commission will put together a succinct gender equity paper to be distributed to all ICF stakeholders. At the next ICF Congress a Woman's	

conference will be held. The goal would be to have each NF nominate 1 female delegate to the Conference.	
DEVELOPMENT PROGRAMME	
The ICF President had discussed the programme with congress. Everything was clear with regards policy and direction however one question remained was how to share the budget between continents.	
There was a lack of clarity on the use of the Paracanoe budget. The ICF HQ was asked to clarify the figures for the programme and to show the budget allocation in order to work out how much money would remain for the Continents.	
The Continental division of money had been decided by the ICF in the past as Africa 30%, Americas and Asia 22.5% each, Oceania 15% and Europe 10%.	
PRESENTATIONS OF EVENT BIDS FOR 2013-2015	—
All bids were made available for the BoD. Potential organisers were allowed to present before the vote to the BoD.	
VOTING OF BIDS	
See Attachment.	
2011 Juries	
The Juries for 2011 events were decided and published to organisers and to the BoD members.	
MISCELLANEOUS	
<ul> <li>A formal letter was requested to acknowledge the change of name for Netherland Antilles Federation. This would be sent from the ICF HQ.</li> <li>Requested accommodation and accreditation for London 2012. Around June will require payments. Discussion with LOCOG ongoing concerning movement between Slalom and Sprint. It was confirmed that ICF Board Members get accreditation for Canoeing events.</li> <li>London 2012, ticketing allocation: Canoe Slalom sold out. Canoe Sprint still had tickets remaining.</li> <li>Discussion to change the dates for Canoe Slalom to fit TV as it conflicts with US Open Tennis each year. Further analysis required.</li> <li>Swiss Timing had reduced their price significantly regarding GPS units because of their desire for London 2012 exposure. From 100,000 to</li> </ul>	

5,000 Euros per event. 100 devices 2km of water 8hrs battery. Marathon interested in this technology as well as ICF. The features of this technology will make the sport more exciting for spectators providing more information and technical information.

- Youth Olympic Games successful and recommended that the Canoe Slalom format is used for other events, such, as Africa Games.
- The ICF President would meet with the Chair of the Athletes Committee to clarify the Committee's goals and the duration of the Chair's mandate.
- Minimum age for the Junior but not for the Senior rules needed to be clarified and interpreted. It is clear that the youngest age for any competition is the age that Junior commences regardless of age category.
- The next ICF Board of Directors meetings will be in Barcelona, Spain, 11-12 November 2011.